

## **Fiscal Status of Intercollegiate Athletics as of June 30, 2011**

The purpose of this report is to provide a brief review and update of the fiscal status of Intercollegiate Athletics as of June 30, 2011. This report includes a review of compliance with the Board's directives relating to deficits, specifically working capital, and a brief analytical analysis of each institution's Intercollegiate Athletics Department (Athletics).

### **BOARD'S DIRECTIVES**

The intercollegiate athletics programs within OUS have been operating under, and held accountable to, the following financial principles and policies:

1. The working capital balance (current assets minus current liabilities) of the intercollegiate athletics department (all funds except unexpended plant funds) is to be positive at fiscal year-end.
2. The use of institutional funds (tuition and fees) to support the athletics budget is permissible, but should be minimized.
3. The use of state General Fund dollars in support of intercollegiate athletics is limited to the purposes outlined in Internal Management Directives (IMD) Section 8 as follows:
  - (1) Major Revenue-Producing Athletic Activities
    - a. Major revenue-producing athletic activities are those that, by definition, are estimated to be self-supporting from gate receipts, television and radio income, conference income, contributions, and other revenues generated through the operation of those activities. Any incidental fees used to support major revenue producing athletic activities will be deemed to be for the purpose of financing student admissions. No state tax funds, appropriated for education and general purposes, are to be used either for operating or capital expenditures, except as provided in (3) below. "Operating expenses" include both salaries and applicable physical plant costs.
  - (2) Other Athletic Activities
    - a. Other athletic activities are to be financed from student incidental fees, gate receipts, and contributions. State funds appropriated for Education and General purposes may be used only to fund the salaries of coaches at the regional universities and Oregon Institute of Technology.
  - (3) Proportionate Financing of Joint Use Facilities
    - a. State funds are used and may continue to be used for physical plant and other operating costs applicable to spaces within athletic facilities that are utilized for Educational and General purposes, such as lectures, convocations, physical education activity classes, concerts, and commencement exercises.

**ATHLETICS' FY2011 FINANCIAL STATEMENTS**

The financial statements that provide the basis for this analysis include all material revenues and expenses related to Athletics. Unexpended plant funds relating to Athletics' capital assets activities are not included in this report. However, renewal and replacement reserve funds relating to Athletics are included in this report. Note that all funds in Athletics are interest bearing accounts with surplus balances receiving interest income and deficits charged interest expense.

The attached Summary Statement of Net Assets and Summary Statement of Revenues, Expenses and Other Changes in Net Assets present the financial condition and operating results of Athletics at each OUS institution. The following analysis is based on these statements.

**EASTERN OREGON UNIVERSITY**

**Eastern Oregon University Intercollegiate Athletics**  
**Fiscal Year-to-Date June 30, 2008 - 2011**

**SUMMARY STATEMENT OF NET ASSETS**

As of:	6/30/2008	6/30/2009	6/30/2010	6/30/2011
<b>Assets</b>				
<b>Current Assets</b>				
Cash and Investments	\$ 79,535	\$ 153,043	\$ 64,992	\$ 80,961
Cash - Restricted	426	216	-	-
Receivables (net), Inventories, and Prepaid Expense	1,527	1,009	771	3,674
Due From Other Funds and OUS Institutions	-	-	-	-
<b>Total Current Assets</b>	<b>81,488</b>	<b>154,268</b>	<b>65,763</b>	<b>84,635</b>
<b>Noncurrent Assets</b>				
Noncurrent Employment Related Receivables				
Fixed Assets, Net	206,290	222,605	227,782	215,176
<b>Total Assets</b>	<b>\$ 287,778</b>	<b>\$ 376,873</b>	<b>\$ 293,545</b>	<b>\$ 299,811</b>
<b>Liabilities</b>				
<b>Current Liabilities</b>				
Current Payables	\$ 13,272	\$ 10,821	\$ 3,122	\$ 10,734
Deferred Revenue	5,000	3,123	-	15
Due to Other Funds	-	-	62,631	48,713
<b>Total Current Liabilities</b>	<b>18,272</b>	<b>13,944</b>	<b>65,753</b>	<b>59,462</b>
<b>Noncurrent Liabilities</b>				
Noncurrent Employment Related Liabilities				
Other Noncurrent Liabilities				
XI-F Long-Term Bonds Payable	87,651	82,472	-	-
Long-Term Payable to OUS Internal Bank			77,000	71,404
<b>Total Liabilities</b>	<b>\$ 105,923</b>	<b>\$ 96,416</b>	<b>\$ 142,753</b>	<b>\$ 130,866</b>
<b>Net Assets</b>	<b>\$ 181,855</b>	<b>\$ 280,457</b>	<b>\$ 150,792</b>	<b>\$ 168,945</b>

As of:	6/30/2008	6/30/2009	6/30/2010	6/30/2011
<b>WORKING CAPITAL</b>				
Current Assets	\$ 81,488	\$ 154,268	\$ 65,763	\$ 84,635
Less: Current Liabilities	18,272	13,944	65,753	59,462
<b>Working Capital at End of Period</b>	<b>\$ 63,216</b>	<b>\$ 140,324</b>	<b>\$ 10</b>	<b>\$ 25,173</b>
<b>BUDGETARY CASH FLOW &amp; Direct Institutional Support</b>				
Net Income(Loss) from Operations before Direct Institutional Support and Depreciation	\$ (698,344)	\$ (877,365)	\$ (1,231,101)	\$ (1,158,173)
Less: Debt Principal Payments	(4,983)	(5,179)	(5,472)	(5,596)
Budgetary Cash Flow	(703,327)	(882,544)	(1,236,573)	(1,163,769)
Direct Institutional Support	798,251	959,653	1,096,258	1,183,336
<b>Net</b>	<b>\$ 94,924</b>	<b>\$ 77,109</b>	<b>\$ (140,315)</b>	<b>\$ 19,567</b>
<b>DEPARTMENTAL DEBT BURDEN RATIO</b>	0.5%	0.5%	0.4%	0.4%
Debt Service	\$ 9,048	\$ 9,048	\$ 9,120	\$ 9,457
Adjusted Expenses: Total Expenses excluding Depreciation Expense plus Debt Principal Payments	\$ 1,734,912	\$ 1,976,686	\$ 2,308,129	\$ 2,265,721

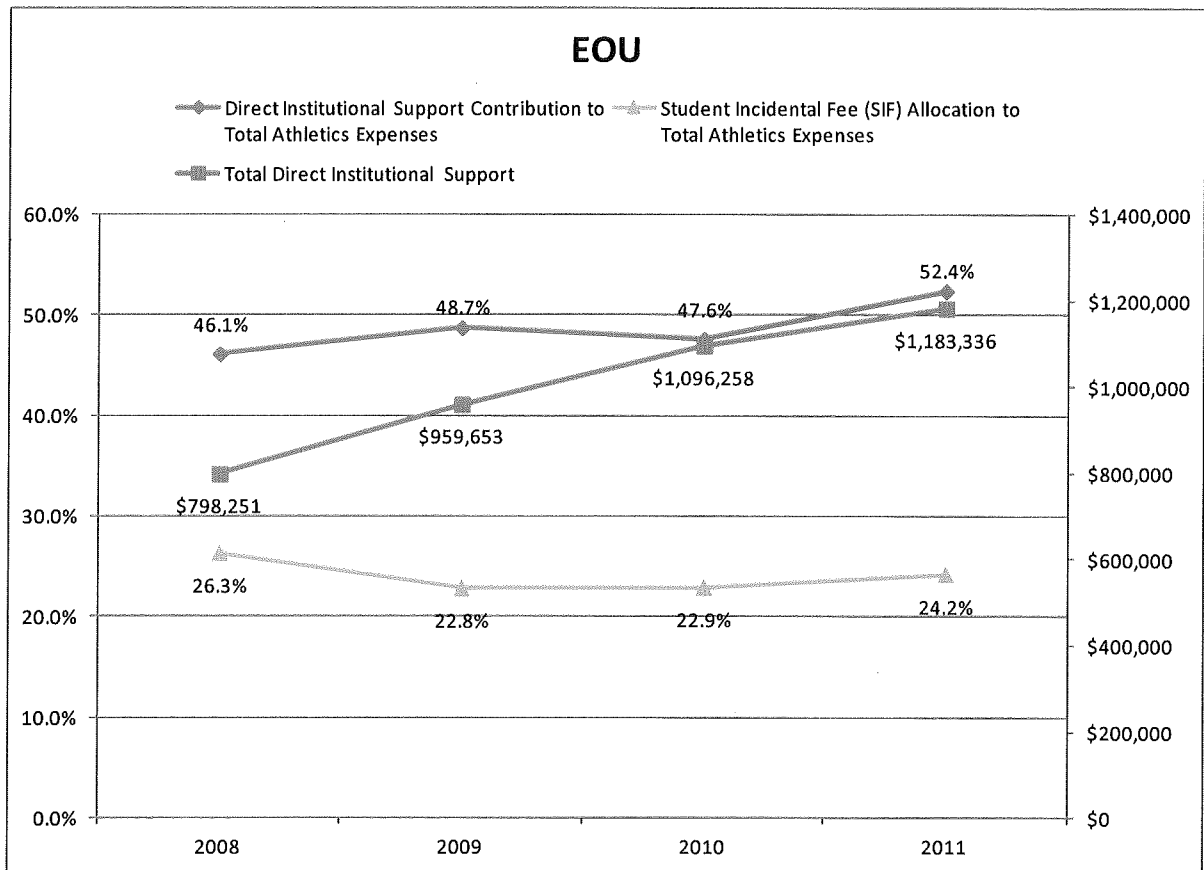
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**Eastern Oregon University Intercollegiate Athletics**  
**Fiscal Year-to-Date June 30, 2008 - 2011**

**SUMMARY OF REVENUES, EXPENSES, AND OTHER CHANGES**

For the Year Ended:	6/30/2008	6/30/2009	6/30/2010	6/30/2011
<b>Revenues</b>				
Operating Revenues	\$ 143,721	\$ 154,681	\$ 142,279	\$ 216,787
Student Fees	455,342	449,400	527,526	547,264
Lottery Proceeds	368,347	439,426	353,661	293,321
Gifts, Grants, and Booster Receipts	63,091	46,972	47,551	44,233
Other Revenue	1,084	3,663	539	347
Total Revenue	<u>1,031,585</u>	<u>1,094,142</u>	<u>1,071,556</u>	<u>1,101,952</u>
<b>Expenses</b>				
Operating Expenses	1,541,605	1,683,798	1,945,938	1,909,296
Scholarships	205,335	315,141	345,738	370,868
Bond Interest Expense	4,065	3,869	3,648	3,861
Net Transfers (In)/Out	(21,076)	(31,301)	7,333	(23,900)
Total Expenses	<u>1,729,929</u>	<u>1,971,507</u>	<u>2,302,657</u>	<u>2,260,125</u>
<b>Net Income(Loss) from Operations before Direct Institutional Support and Depreciation</b>	<u>(698,344)</u>	<u>(877,365)</u>	<u>(1,231,101)</u>	<u>(1,158,173)</u>
Direct Institutional Support				
Fee Remissions	-	-	-	-
Other Direct Institutional Support	798,251	959,653	1,096,258	1,183,336
Total Direct Institutional Support	<u>798,251</u>	<u>959,653</u>	<u>1,096,258</u>	<u>1,183,336</u>
<b>Net Income(Loss) from Operations before Depreciation</b>	<u>99,907</u>	<u>82,288</u>	<u>(134,843)</u>	<u>25,163</u>
Depreciation Expense	(1,993)	(11,493)	(12,192)	(12,606)
<b>Net Income(Loss)</b>	<u>97,914</u>	<u>70,795</u>	<u>(147,035)</u>	<u>12,557</u>
<b>Beginning Net Assets</b>	68,942	181,855	280,457	150,792
Fund Additions	19,982	32,986	99,842	5,596
Fund Deductions	-	-	(77,000)	-
Bond Debt Principal/Sinking Fund	(4,983)	(5,179)	(5,472)	-
<b>Ending Net Assets</b>	<u>\$ 181,855</u>	<u>\$ 280,457</u>	<u>\$ 150,792</u>	<u>\$ 168,945</u>
<b>UNAUDITED - For management purposes only</b>				
<b>Education and General Revenues(1)</b>	\$ 31,017,595	\$ 30,354,644	\$ 33,749,309	\$ 34,854,000
Direct Institutional Support as a Percent of E&G Revenue	2.6%	3.2%	3.2%	3.4%
Direct Institutional Support Contribution to Total Athletics Expenses	46.1%	48.7%	47.6%	52.4%
Student Incidental Fee (SIF) Allocation to Total Athletics Expenses	26.3%	22.8%	22.9%	24.2%
Direct Institutional Support and SIF to Total Athletics Expenses	72.5%	71.5%	70.5%	76.6%

(1) Source: Total Revenue from Fund Type 11 - Budgeted Operations



### SUMMARY

EOU Athletics working capital as of June 30, 2011, was \$25,000 an increase of \$25,000 from prior year. EOU Athletics ended FY2011 with positive working capital and is in compliance with the Board's directives relating to deficits.

EOU athletics received \$1,183,000 in FY2011 of direct institutional support compared to \$1,096,000 in prior year; an 8 percent increase.

**OREGON INSTITUTE OF TECHNOLOGY**

**Oregon Institute of Technology Intercollegiate Athletics**  
**Fiscal Year-to-Date June 30, 2008 - 2011**

**SUMMARY STATEMENT OF NET ASSETS**

As of:	6/30/2008	6/30/2009	6/30/2010	6/30/2011
<b>Assets</b>				
<b>Current Assets</b>				
Cash and Investments	\$ 239,608	\$ 186,233	\$ 180,752	\$ 31,551
Cash - Restricted	16,660	16,988	18,644	25,060
Receivables (net), Inventories, and Prepaid Expense	7,272	5,970	4,435	8,379
Due From Other Funds and OUS Institutions	-	-	-	-
<b>Total Current Assets</b>	<u>263,540</u>	<u>209,191</u>	<u>203,831</u>	<u>64,990</u>
<b>Noncurrent Assets</b>				
Noncurrent Employment Related Receivables				
Fixed Assets, Net	417,997	402,852	552,801	518,862
<b>Total Assets</b>	<u>\$ 681,537</u>	<u>\$ 612,043</u>	<u>\$ 756,632</u>	<u>\$ 583,852</u>
<b>Liabilities</b>				
<b>Current Liabilities</b>				
Current Payables	\$ 8,702	\$ 11,384	\$ 10,538	\$ 9,697
Deferred Revenue	-	345	(1,000)	-
Due to Other Funds	-	-	-	5,000
<b>Total Current Liabilities</b>	<u>8,702</u>	<u>11,729</u>	<u>9,538</u>	<u>14,697</u>
<b>Noncurrent Liabilities</b>				
Noncurrent Employment Related Liabilities				
Other Noncurrent Liabilities				
XI-F Long-Term Bonds Payable	-	-	-	-
Long-Term Payable to OUS Internal Bank				
<b>Total Liabilities</b>	<u>\$ 8,702</u>	<u>\$ 11,729</u>	<u>\$ 9,538</u>	<u>\$ 14,697</u>
<b>Net Assets</b>	<u>\$ 672,835</u>	<u>\$ 600,314</u>	<u>\$ 747,094</u>	<u>\$ 569,155</u>

As of:	6/30/2008	6/30/2009	6/30/2010	6/30/2011
<b>WORKING CAPITAL</b>				
Current Assets	\$ 263,540	\$ 209,191	\$ 203,831	\$ 64,990
Less: Current Liabilities	8,702	11,729	9,538	14,697
<b>Working Capital at End of Period</b>	<u>\$ 254,838</u>	<u>\$ 197,462</u>	<u>\$ 194,293</u>	<u>\$ 50,293</u>
<b>BUDGETARY CASH FLOW &amp; Direct Institutional Support</b>				
Net Income(Loss) from Operations before Direct Institutional Support and Depreciation	\$ (594,134)	\$ (810,335)	\$ (808,446)	\$ (976,752)
Less: Debt Principal Payments	-	-	-	-
Budgetary Cash Flow	(594,134)	(810,335)	(808,446)	(976,752)
Direct Institutional Support	726,382	752,958	810,777	832,752
<b>Net</b>	<u>\$ 132,248</u>	<u>\$ (57,377)</u>	<u>\$ 2,331</u>	<u>\$ (144,000)</u>
<b>DEPARTMENTAL DEBT BURDEN RATIO</b>	0.0%	0.0%	0.0%	0.0%
Debt Service	\$ -	\$ -	\$ -	\$ -
Adjusted Expenses: Total Expenses excluding Depreciation Expense plus Debt Principal Payments	\$ 1,821,840	\$ 2,073,297	\$ 1,997,379	\$ 2,165,742

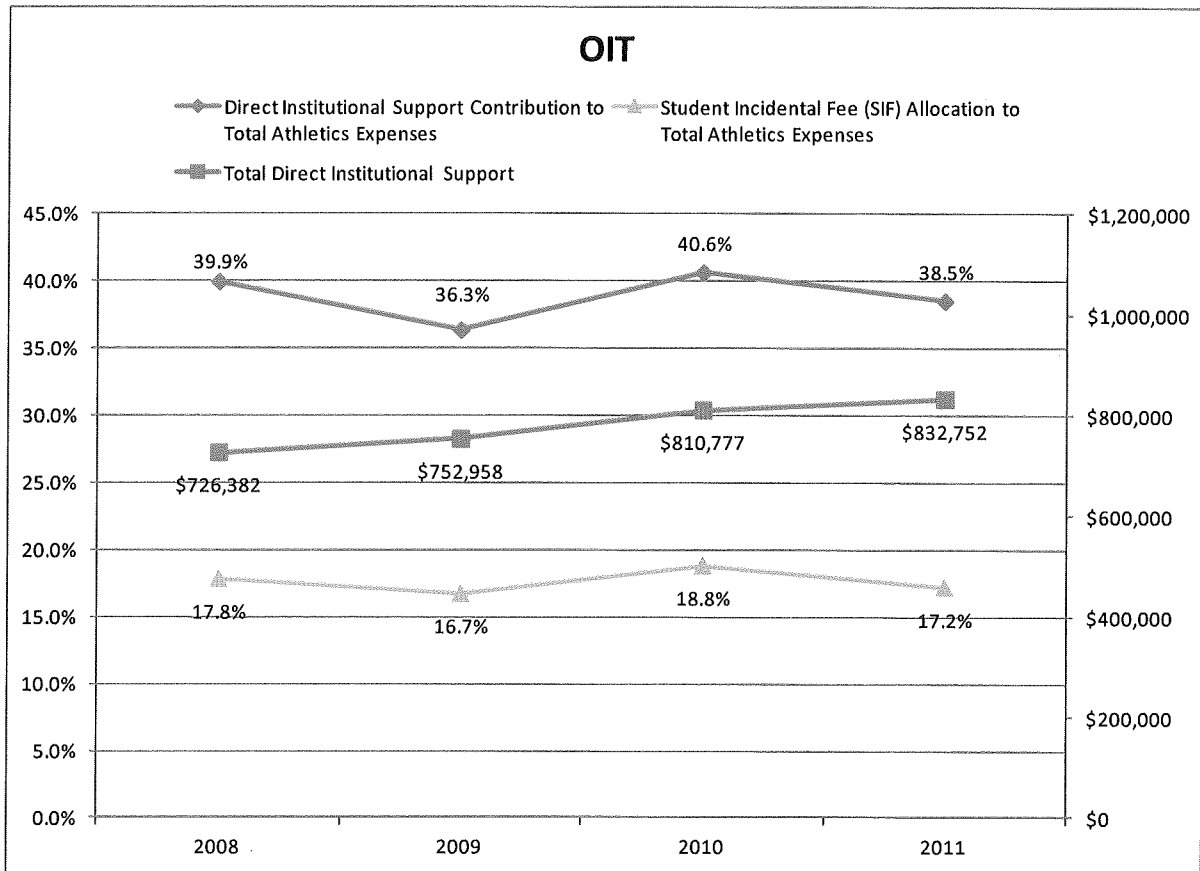
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**Oregon Institute of Technology Intercollegiate Athletics**  
**Fiscal Year-to-Date June 30, 2008 - 2011**

**SUMMARY OF REVENUES, EXPENSES, AND OTHER CHANGES**

For the Year Ended:	6/30/2008	6/30/2009	6/30/2010	6/30/2011
<b>Revenues</b>				
Operating Revenues	\$ 252,860	\$ 321,337	\$ 332,400	\$ 331,520
Student Fees	323,878	345,278	375,016	373,074
Lottery Proceeds	424,523	499,347	401,887	333,319
Gifts, Grants, and Booster Receipts	225,101	87,275	78,077	150,237
Other Revenue	1,344	9,725	1,553	840
Total Revenue	<u>1,227,706</u>	<u>1,262,962</u>	<u>1,188,933</u>	<u>1,188,990</u>
<b>Expenses</b>				
Operating Expenses	1,503,654	1,697,701	1,640,946	1,764,717
Scholarships	311,986	369,396	356,133	403,425
Bond Interest Expense	-	-	-	-
Net Transfers (In)/Out	6,200	6,200	300	(2,400)
Total Expenses	<u>1,821,840</u>	<u>2,073,297</u>	<u>1,997,379</u>	<u>2,165,742</u>
<b>Net Income(Loss) from Operations before Direct Institutional Support and Depreciation</b>	<u>(594,134)</u>	<u>(810,335)</u>	<u>(808,446)</u>	<u>(976,752)</u>
Direct Institutional Support				
Fee Remissions	-	-	-	-
Other Direct Institutional Support	726,382	752,958	810,777	832,752
Total Direct Institutional Support	<u>726,382</u>	<u>752,958</u>	<u>810,777</u>	<u>832,752</u>
<b>Net Income(Loss) from Operations before Depreciation</b>	<u>132,248</u>	<u>(57,377)</u>	<u>2,331</u>	<u>(144,000)</u>
Depreciation Expense	(14,909)	(15,144)	(33,487)	(33,939)
<b>Net Income(Loss)</b>	<u>117,339</u>	<u>(72,521)</u>	<u>(31,156)</u>	<u>(177,939)</u>
<b>Beginning Net Assets</b>	552,749	672,835	600,314	747,094
Beginning Balance Adjustments	2,747	-	-	-
Fund Additions	2,117	-	179,592	6,416
Fund Deductions	(2,117)	-	(1,656)	(6,416)
Bond Debt Principal/Sinking Fund	-	-	-	-
<b>Ending Net Assets</b>	<u>\$ 672,835</u>	<u>\$ 600,314</u>	<u>\$ 747,094</u>	<u>\$ 569,155</u>
<b>UNAUDITED - For management purposes only</b>				
<b>Education and General Revenues(1)</b>	\$ 35,366,539	\$ 34,666,033	\$ 36,793,265	\$ 38,135,000
Direct Institutional Support as a Percent of E&G Revenue	2.1%	2.2%	2.2%	2.2%
Direct Institutional Support Contribution to Total Athletics Expenses	39.9%	36.3%	40.6%	38.5%
Student Incidental Fee (SIF) Allocation to Total Athletics Expenses	17.8%	16.7%	18.8%	17.2%
Direct Institutional Support and SIF to Total Athletics Expenses	57.6%	53.0%	59.4%	55.7%

(1) Source: Total Revenue from Fund Type 11 - Budgeted Operations



### SUMMARY

OIT Athletics working capital as of June 30, 2011 was \$50,000, a decrease of \$144,000 from prior year. OIT Athletics ended FY2011 with positive working capital and is in compliance with the Board's directive relating to deficits.

OIT Athletics received \$833,000 in FY2011 of direct institutional support compared to \$811,000 in prior year; a 3 percent increase.



**OREGON STATE UNIVERSITY**Oregon State University Intercollegiate Athletics  
Fiscal Year-to-Date June 30, 2008 - 2011**SUMMARY STATEMENT OF NET ASSETS**

As of:	6/30/2008	6/30/2009	6/30/2010	6/30/2011
<b>Assets</b>				
<b>Current Assets</b>				
Cash and Investments	\$ (5,660,054)	\$ (5,495,339)	\$ 2,603,061	\$ (2,846,572)
Cash - Restricted	738,315	531,136	498,541	501,696
Receivables (net), Inventories, and Prepaid Expense	8,646,420	5,385,345	312,907	4,594,760
Due From Other Funds and OUS Institutions	-	-	-	-
Total Current Assets	3,724,681	421,142	3,414,509	2,249,884
<b>Noncurrent Assets</b>				
Noncurrent Employment Related Receivables				
Fixed Assets, Net	117,505,417	123,589,339	123,454,500	122,684,367
Total Assets	\$ 121,230,098	\$ 124,010,481	\$ 126,869,009	\$ 124,934,251
<b>Liabilities</b>				
<b>Current Liabilities</b>				
Current Payables	\$ 1,668,909	\$ 1,386,005	\$ 1,405,090	\$ 953,263
Deferred Revenue	5,857,031	4,949,475	6,198,244	5,351,746
Due to Other Funds	-	-	-	-
Total Current Liabilities	7,525,940	6,335,480	7,603,334	6,305,009
<b>Noncurrent Liabilities</b>				
Noncurrent Employment Related Liabilities			815,849	424,983
Other Noncurrent Liabilities				
XI-F Long-Term Bonds Payable	83,091,098	88,244,377	-	-
Long-Term Payable to OUS Internal Bank			84,039,888	88,685,221
Total Liabilities	\$ 90,617,038	\$ 94,579,857	\$ 92,459,071	\$ 95,415,213
<b>Net Assets</b>	\$ 30,613,060	\$ 29,430,624	\$ 34,409,938	\$ 29,519,038

As of:	6/30/2008	6/30/2009	6/30/2010	6/30/2011
<b>WORKING CAPITAL</b>				
Current Assets	\$ 3,724,681	\$ 421,142	\$ 3,414,509	\$ 2,249,884
Less: Current Liabilities	7,525,940	6,335,480	7,603,334	6,305,009
<b>Working Capital at End of Period</b>	\$ (3,801,259)	\$ (5,914,338)	\$ (4,188,825)	\$ (4,055,125)
<b>BUDGETARY CASH FLOW &amp; Direct Institutional Support</b>				
Net Income(Loss) from Operations before Direct Institutional Support and Depreciation	\$ 262,067	\$ (3,066,386)	\$ (284,957)	\$ (5,737,517)
Less: Debt Principal Payments	(1,938,154)	(2,476,765)	(2,530,976)	(2,475,594)
Budgetary Cash Flow	(1,676,087)	(5,543,151)	(2,815,933)	(8,213,111)
Direct Institutional Support	2,134,934	3,615,834	3,758,197	9,059,123
Net	\$ 458,847	\$ (1,927,317)	\$ 942,264	\$ 846,012
<b>DEPARTMENTAL DEBT BURDEN RATIO</b>	11.9%	13.2%	13.5%	13.7%
Debt Service	\$ 5,570,083	\$ 6,706,060	\$ 6,825,725	\$ 6,825,000
Adjusted Expenses: Total Expenses excluding Depreciation Expense plus Debt Principal Payments	\$ 46,726,981	\$ 50,705,471	\$ 50,710,105	\$ 49,997,823

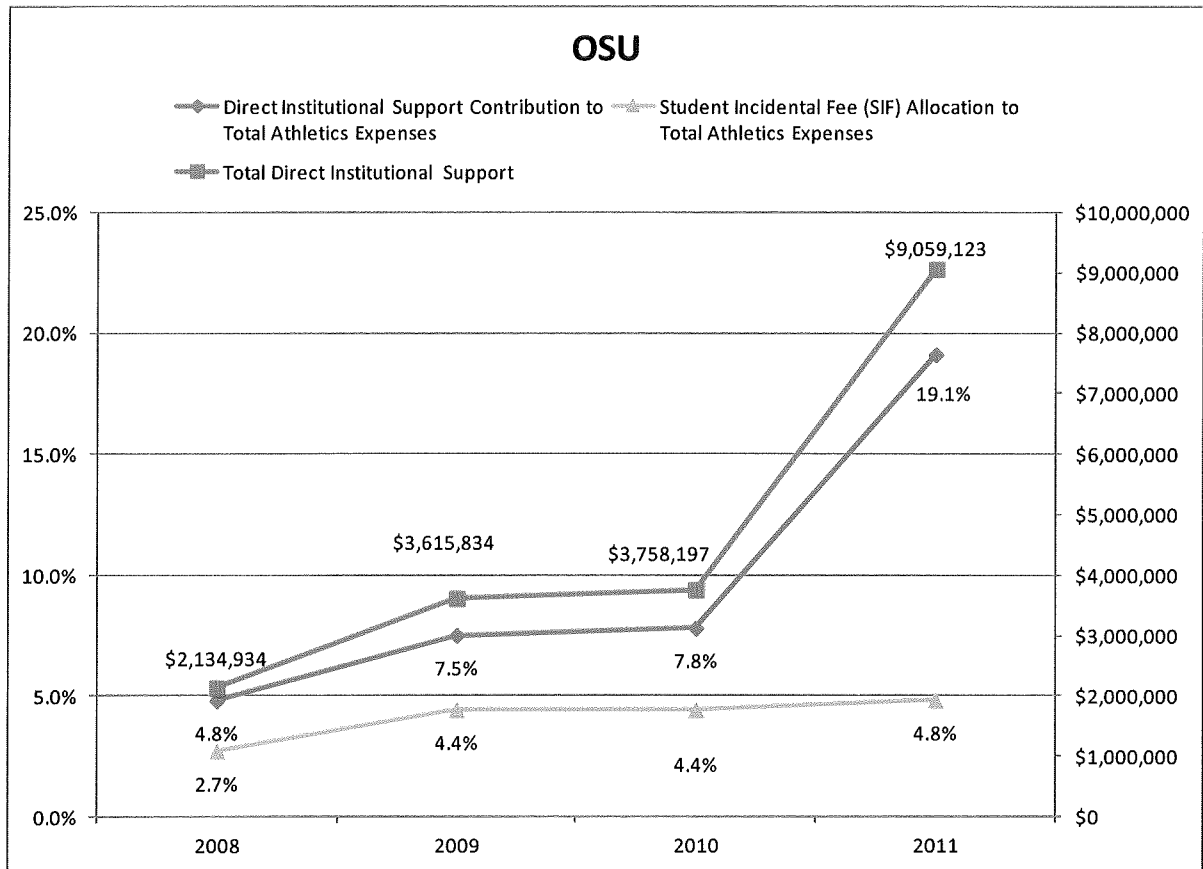
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**Oregon State University Intercollegiate Athletics**  
**Fiscal Year-to-Date June 30, 2008 - 2011**

**SUMMARY OF REVENUES, EXPENSES, AND OTHER CHANGES**

For the Year Ended:	6/30/2008	6/30/2009	6/30/2010	6/30/2011
<b>Revenues</b>				
Operating Revenues	\$ 25,327,469	\$ 29,211,768	\$ 27,490,764	\$ 28,450,660
Student Fees	1,203,903	2,113,218	2,142,702	2,277,720
Lottery Proceeds	1,170,659	1,345,316	1,098,742	925,266
Gifts, Grants, and Booster Receipts	16,614,610	11,829,544	16,439,009	9,535,722
Other Revenue	734,253	662,474	722,955	595,344
Total Revenue	45,050,894	45,162,320	47,894,172	41,784,712
<b>Expenses</b>				
Operating Expenses	33,508,270	36,061,297	35,310,364	35,363,994
Scholarships	7,360,450	7,626,316	7,716,722	7,862,087
Bond Interest Expense	3,631,929	4,229,295	4,294,749	4,187,480
Net Transfers (In)/Out	288,178	311,798	857,294	108,668
Total Expenses	44,788,827	48,228,706	48,179,129	47,522,229
<b>Net Income(Loss) from Operations before Direct Institutional Support and Depreciation</b>	262,067	(3,066,386)	(284,957)	(5,737,517)
Direct Institutional Support				
Fee Remissions	-	-	-	-
Other Direct Institutional Support	2,134,934	3,615,834	3,758,197	9,059,123
Total Direct Institutional Support	2,134,934	3,615,834	3,758,197	9,059,123
<b>Net Income(Loss) from Operations before Depreciation</b>	2,397,001	549,448	3,473,240	3,321,606
Depreciation Expense	(5,689,512)	(4,364,735)	(3,960,975)	(4,700,180)
<b>Net Income(Loss)</b>	(3,292,511)	(3,815,287)	(487,735)	(1,378,574)
<b>Beginning Net Assets</b>	18,353,471	30,613,060	29,430,624	34,409,938
Fund Additions	18,332,652	10,262,895	7,998,025	6,718,653
Fund Deductions	(842,398)	(5,153,279)	-	(7,755,385)
Bond Debt Principal/Sinking Fund	(1,938,154)	(2,476,765)	(2,530,976)	(2,475,594)
<b>Ending Net Assets</b>	\$ 30,613,060	\$ 29,430,624	\$ 34,409,938	\$ 29,519,038
<b>UNAUDITED - For management purposes only</b>				
<b>Education and General Revenues(1)</b>	\$ 278,722,282	\$ 281,028,944	\$ 309,495,718	\$ 309,495,718
Direct Institutional Support as a Percent of E&G Revenue	0.8%	1.3%	1.2%	2.9%
Direct Institutional Support Contribution to Total Athletics Expenses	4.8%	7.5%	7.8%	19.1%
Student Incidental Fee (SIF) Allocation to Total Athletics Expenses	2.7%	4.4%	4.4%	4.8%
Direct Institutional Support and SIF to Total Athletics Expenses	7.5%	11.9%	12.2%	23.9%

(1) Source: Total Revenue from Fund Type 11 - Budgeted Operations, less Fund Type 11 Revenue of Statewide Public Services



### SUMMARY

OSU Athletics working capital as of June 30, 2011 was a negative \$4.1 million, a decrease of \$134,000 from prior year. OSU Athletics ended FY2011 with negative working capital and is not in compliance with the Board's directives relating to deficits. OSU Athletics continues to work to address the working capital issues to ensure compliance with Board policy.

As noted in the following table, the negative working capital balance is primarily the result of accumulated operating losses.

**Oregon State University Intercollegiate Athletics**

For the Year Ended	FY2011	FY2010	FY2009
Net Income(Loss) from Operations before Direct institutional support and Depreciation	\$ (5,737,517)	\$ (284,957)	\$ (3,066,385)
Debt Principal Payments	<u>(2,475,594)</u>	<u>(2,530,976)</u>	<u>(2,476,765)</u>
Budgetary Cash Flow	(8,213,111)	(2,815,933)	(5,543,150)
Direct institutional support	<u>9,059,123</u>	<u>3,758,197</u>	<u>3,615,834</u>
Net	<u>\$ 846,012</u>	<u>\$ 942,264</u>	<u>\$ (1,927,316)</u>
Working Capital (Deficit)	\$ (4,055,125)	\$ (4,188,825)	\$ (5,914,337)

As a result of the FY2007 Athletics financial reports presented to the Board in October 2007, OSU Athletics developed a four-year plan for eliminating the working capital deficit by June 30, 2011. Their FY2008 actual net working capital results were in accordance with the plan but FY2009 actual results deviated from the plan. At the March 2010 Board meeting, OSU responded to the working capital deficit with the following; factors that will eliminate the working capital deficit include 1) \$1.9 million shortfall caught up in FY2010, 2) new fundraising program, 3) various expense control and cost savings measures, and 4) a potential new television deal for the PAC-12. The latest plan is to maintain the current working capital deficit until funding from the PAC-12 TV package becomes available in a couple of years. OSU plans to maintain the negative \$4 million working capital deficit until the TV package is implemented in FY2013.

OSU Athletics' departmental debt burden ratio for FY2011 is 13.7 percent. This ratio measures the entity's dependence on borrowed funds as a source of financing its mission and the relative cost of borrowing to overall expenditures. Although this ratio is typically used on an institution-wide basis, it provides a picture of the overall flexibility of Athletics if it needs to make budgetary tradeoffs in order to finance additional capital expenditures or adjust to declining revenues. Because debt service represents required payments from the operating budget, a higher ratio indicates that the entity has less flexibility to manage the remaining portion of the budget. At 13.7 percent, OSU Athletics debt burden ratio is above the generally-accepted threshold of 7 percent for the institution as a whole. While a debt burden ratio in excess of the generally-accepted threshold does not necessarily indicate an unhealthy financial measure, sustaining a higher level of debt service expenditure reduces the entity's flexibility to manage the remaining portion of the budget and to fund other strategic initiatives.

**PORTLAND STATE UNIVERSITY**

**Portland State University Intercollegiate Athletics**  
**Fiscal Year-to-Date June 30, 2008 - 2011**

**SUMMARY STATEMENT OF NET ASSETS**

As of:	6/30/2008	6/30/2009	6/30/2010	6/30/2011
<b>Assets</b>				
<b>Current Assets</b>				
Cash and Investments	\$ 288,704	\$ 227,008	\$ 177,335	\$ 164,468
Cash - Restricted	49,889	51,032	51,391	4,399
Receivables (net), Inventories, and Prepaid Expense	35,149	106,767	117,088	87,474
Due From Other Funds and OUS Institutions	-	-	-	-
Total Current Assets	373,742	384,807	345,814	256,341
<b>Noncurrent Assets</b>				
Noncurrent Employment Related Receivables				
Fixed Assets, Net	31,183	20,956	1,179,637	1,294,168
Total Assets	\$ 404,925	\$ 405,763	\$ 1,525,451	\$ 1,550,509
<b>Liabilities</b>				
<b>Current Liabilities</b>				
Current Payables	\$ 180,953	\$ 203,942	\$ 182,748	\$ 191,346
Deferred Revenue	124,500	89,155	45,192	47,320
Due to Other Funds	-	-	-	-
Total Current Liabilities	305,453	293,097	227,940	238,666
<b>Noncurrent Liabilities</b>				
Noncurrent Employment Related Liabilities				
Other Noncurrent Liabilities				
XI-F Long-Term Bonds Payable	-			
Long-Term Payable to OUS Internal Bank			711,562	691,133
Total Liabilities	\$ 305,453	\$ 293,097	\$ 939,502	\$ 929,799
<b>Net Assets</b>	\$ 99,472	\$ 112,666	\$ 585,949	\$ 620,710

As of:	6/30/2008	6/30/2009	6/30/2010	6/30/2010
<b>WORKING CAPITAL</b>				
Current Assets	\$ 373,742	\$ 384,807	\$ 345,814	\$ 256,341
Less: Current Liabilities	305,453	293,097	227,940	238,666
<b>Working Capital at End of Period</b>	\$ 68,289	\$ 91,710	\$ 117,874	\$ 17,675
<b>BUDGETARY CASH FLOW &amp; Direct Institutional Support</b>				
Net Income(Loss) from Operations before Direct Institutional Support and Depreciation	\$ (3,189,341)	\$ (3,238,119)	\$ (3,895,289)	\$ (4,393,064)
Less: Debt Principal Payments	-	-	(31,871)	-
Budgetary Cash Flow	(3,189,341)	(3,238,119)	(3,927,160)	(4,393,064)
Direct Institutional Support	3,032,248	3,261,539	3,893,592	4,559,507
Net	\$ (157,093)	\$ 23,420	\$ (33,568)	\$ 166,443
<b>DEPARTMENTAL DEBT BURDEN RATIO</b>	0.0%	0.0%	0.6%	0.6%
Debt Service	\$ -	\$ -	\$ 62,790	\$ 64,316
Adjusted Expenses: Total Expenses excluding Depreciation	\$ 9,351,101	\$ 9,801,898	\$ 10,155,899	\$ 11,247,366
Expense plus Debt Principal Payments				

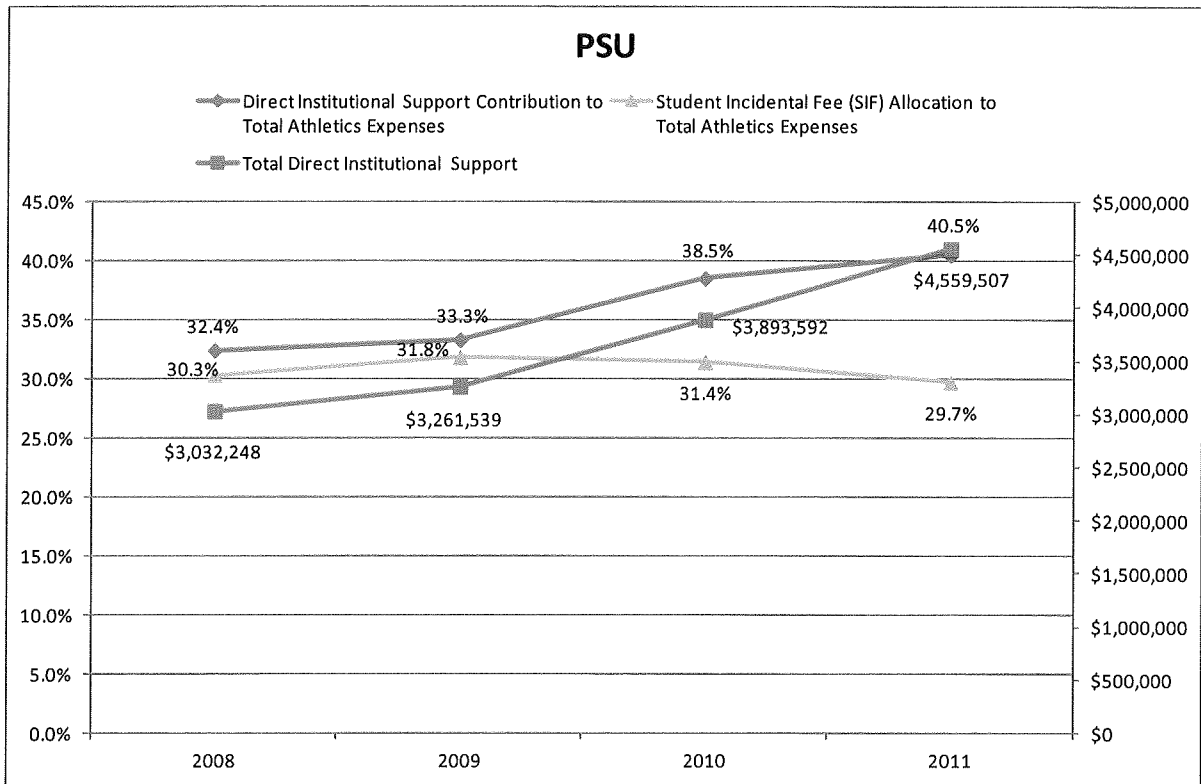
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**Portland State University Intercollegiate Athletics**  
**Fiscal Year-to-Date June 30, 2008 - 2011**

**SUMMARY OF REVENUES, EXPENSES, AND OTHER CHANGES**

For the Year Ended:	6/30/2008	6/30/2009	6/30/2010	6/30/2011
<b>Revenues</b>				
Operating Revenues	\$ 1,665,918	\$ 1,759,086	\$ 1,700,782	\$ 2,238,889
Student Fees	2,836,954	3,116,382	3,181,510	3,337,086
Lottery Proceeds	900,918	1,083,152	881,463	737,928
Gifts, Grants, and Booster Receipts	712,143	562,822	428,768	502,254
Other Revenue	45,827	42,337	36,216	38,145
Total Revenue	<u>6,161,760</u>	<u>6,563,779</u>	<u>6,228,739</u>	<u>6,854,302</u>
<b>Expenses</b>				
Operating Expenses	6,726,751	6,936,635	6,809,503	7,642,661
Scholarships	2,724,350	2,925,263	3,358,606	3,595,222
Bond Interest Expense	-	-	30,919	35,160
Net Transfers (In)/Out	(100,000)	(60,000)	(75,000)	(25,677)
Total Expenses	<u>9,351,101</u>	<u>9,801,898</u>	<u>10,124,028</u>	<u>11,247,366</u>
<b>Net Income(Loss) from Operations before Direct Institutional Support and Depreciation</b>	<u>(3,189,341)</u>	<u>(3,238,119)</u>	<u>(3,895,289)</u>	<u>(4,393,064)</u>
Direct Institutional Support				
Fee Remissions	1,421,776	1,524,309	2,007,603	2,417,120
Other Direct Institutional Support	1,610,472	1,737,230	1,885,989	2,142,387
Total Direct Institutional Support	<u>3,032,248</u>	<u>3,261,539</u>	<u>3,893,592</u>	<u>4,559,507</u>
<b>Net Income(Loss) from Operations before Depreciation</b>	<u>(157,093)</u>	<u>23,420</u>	<u>(1,697)</u>	<u>166,443</u>
Depreciation Expense	(13,328)	(10,226)	(66,637)	(122,167)
<b>Net Income (Loss)</b>	<u>(170,421)</u>	<u>13,194</u>	<u>(68,334)</u>	<u>44,276</u>
<b>Beginning Net Assets</b>	269,893	99,472	112,666	585,949
Fund Additions	-	-	2,041,070	50,800
Fund Deductions	-	-	(1,467,582)	(60,315)
Bond Debt Principal/Sinking Fund	-	-	(31,871)	-
<b>Ending Net Assets</b>	<u>\$ 99,472</u>	<u>\$ 112,666</u>	<u>\$ 585,949</u>	<u>\$ 620,710</u>
<b>UNAUDITED - For management purposes only</b>				
<b>Education and General Revenues(1)</b>	\$ 213,624,068	\$ 229,703,408	\$ 253,534,139	\$ 271,318,000
Direct Institutional Support as a Percent of E&G Revenue	1.4%	1.4%	1.5%	1.7%
Direct Institutional Support Contribution to Total Athletics Expenses	32.4%	33.3%	38.5%	40.5%
Student Incidental Fee (SIF) Allocation to Total Athletics Expenses	30.3%	31.8%	31.4%	29.7%
Direct Institutional Support and SIF to Total Athletics Expenses	62.8%	65.1%	69.9%	70.2%

(1) Source: Total Revenue from Fund Type 11 - Budgeted Operations



### SUMMARY

PSU Athletics working capital as of June 30, 2011 was \$18,000, a decrease of \$100,000 from prior year. PSU Athletics ended FY2011 with positive working capital and is in compliance with the Board's directives relating to deficits.

PSU received \$4.6 million in FY2011 of direct institutional support compared to \$3.9 million in FY2010, an increase of 17 percent. The majority of this increase is due to higher fee remissions in the amount of \$410,000. This is due to (1) additional fee remissions needed due to tuition rate increases and (2) PSU is in a multi-year process of eliminating the Western Undergraduate Exchange program. Twenty five student athletes were affected by this change in policy during FY2011. Fee remissions were provided in order to keep these students whole.

**SOUTHERN OREGON UNIVERSITY**Southern Oregon University Intercollegiate Athletics  
Fiscal Year-to-Date June 30, 2008 - 2011**SUMMARY STATEMENT OF NET ASSETS**

As of:	6/30/2008	6/30/2009	6/30/2010	6/30/2011
<b>Assets</b>				
<b>Current Assets</b>				
Cash and Investments	\$ 79,439	\$ 72,320	\$ 38,313	\$ 24,799
Cash - Restricted	64,315	72,470	59,241	69,591
Receivables (net), Inventories, and Prepaid Expense	19,713	43,307	21,405	13,902
Due From Other Funds and OUS Institutions	-	-	-	-
Total Current Assets	163,467	188,097	118,959	108,292
<b>Noncurrent Assets</b>				
Noncurrent Employment Related Receivables				
Fixed Assets, Net	11,960	9,488	12,000	42,014
Total Assets	\$ 175,427	\$ 197,585	\$ 130,959	\$ 150,306
<b>Liabilities</b>				
<b>Current Liabilities</b>				
Current Payables	\$ 35,456	\$ 52,990	\$ 62,232	\$ 52,562
Deferred Revenue	17,705	44,959	22,731	16,073
Due to Other Funds	-	-	36,500	-
Total Current Liabilities	53,161	97,949	121,463	68,635
<b>Noncurrent Liabilities</b>				
Noncurrent Employment Related Liabilities				
Other Noncurrent Liabilities				
XI-F Long-Term Bonds Payable	-	-	-	-
Long-Term Payable to OUS Internal Bank				
Total Liabilities	\$ 53,161	\$ 97,949	\$ 121,463	\$ 68,635
<b>Net Assets</b>	\$ 122,266	\$ 99,636	\$ 9,496	\$ 81,671

As of:	6/30/2008	6/30/2009	6/30/2010	6/30/2011
<b>WORKING CAPITAL</b>				
Current Assets	\$ 163,467	\$ 188,097	\$ 118,959	\$ 108,292
Less: Current Liabilities	53,161	97,949	121,463	68,635
<b>Working Capital at End of Period</b>	\$ 110,306	\$ 90,148	\$ (2,504)	\$ 39,657
<b>BUDGETARY CASH FLOW &amp; Direct Institutional Support</b>				
Net Income(Loss) from Operations before Direct Institutional Support and Depreciation	\$ (277,700)	\$ (424,179)	\$ (636,416)	\$ (354,378)
Less: Debt Principal Payments	-	-	-	-
Budgetary Cash Flow	(277,700)	(424,179)	(636,416)	(354,378)
Direct Institutional Support	281,405	404,020	549,264	402,440
Net	\$ 3,705	\$ (20,159)	\$ (87,152)	\$ 48,062
<b>DEPARTMENTAL DEBT BURDEN RATIO</b>	0.0%	0.0%	0.0%	0.0%
Debt Service	\$ -	\$ -	\$ -	\$ -
Adjusted Expenses: Total Expenses excluding Depreciation	\$ 2,125,510	\$ 2,511,362	\$ 2,677,734	\$ 2,466,489
Expense plus Debt Principal Payments				

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**Southern Oregon University Intercollegiate Athletics**  
**Fiscal Year-to-Date June 30, 2008 - 2011**

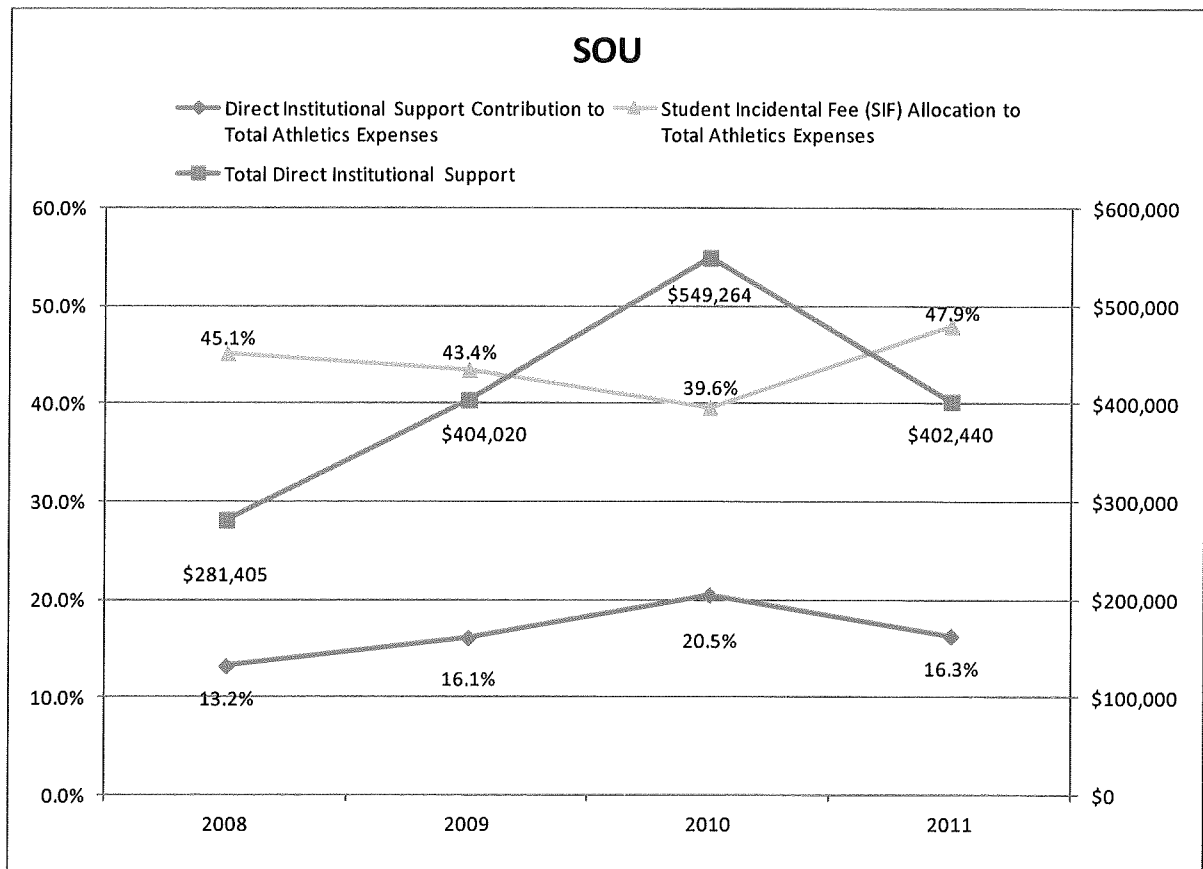
**SUMMARY OF REVENUES, EXPENSES, AND OTHER CHANGES**

For the Year Ended:	6/30/2008	6/30/2009	6/30/2010	6/30/2011
<b>Revenues</b>				
Operating Revenues	\$ 226,478	\$ 269,269	\$ 346,975	\$ 271,424
Student Fees	959,174	1,089,841	1,060,624	1,181,219
Lottery Proceeds	362,916	439,426	354,793	293,321
Gifts, Grants, and Booster Receipts	292,622	284,610	277,991	365,259
Other Revenue	6,620	4,037	935	888
Total Revenue	<u>1,847,810</u>	<u>2,087,183</u>	<u>2,041,318</u>	<u>2,112,111</u>
<b>Expenses</b>				
Operating Expenses	1,928,251	2,167,203	2,278,935	2,326,034
Scholarships	190,028	345,291	398,799	404,237
Bond Interest Expense	-	-	-	-
Net Transfers (In)/Out	7,231	(1,132)	-	(263,782)
Total Expenses	<u>2,125,510</u>	<u>2,511,362</u>	<u>2,677,734</u>	<u>2,466,489</u>
<b>Net Income(Loss) from Operations before Direct Institutional Support and Depreciation</b>	(277,700)	(424,179)	(636,416)	(354,378)
Direct Institutional Support				
Fee Remissions	-	143,475	150,451	148,142
Other Direct Institutional Support	281,405	260,545	398,813	254,298
Total Direct Institutional Support	<u>281,405</u>	<u>404,020</u>	<u>549,264</u>	<u>402,440</u>
<b>Net Income(Loss) from Operations before Depreciation</b>	3,705	(20,159)	(87,152)	48,062
Depreciation Expense	(7,910)	(2,472)	(2,988)	(6,983)
<b>Net Income(Loss)</b>	<u>(4,205)</u>	<u>(22,631)</u>	<u>(90,140)</u>	<u>41,079</u>
<b>Beginning Net Assets</b>	126,471	122,266	99,636	9,496
Fund Additions	-	6,668	13,828	48,958
Fund Deductions	-	(6,667)	(13,828)	(17,862)
Bond Debt Principal/Sinking Fund	-	-	-	-
<b>Ending Net Assets</b>	<u>\$ 122,266</u>	<u>\$ 99,636</u>	<u>\$ 9,496</u>	<u>\$ 81,671</u>

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<b>Education and General Revenues (1)</b>	\$ 43,616,806	\$ 42,502,011	\$ 44,313,494	\$ 47,236,000
Direct Institutional Support as a Percent of E&G Revenue	0.6%	1.0%	1.2%	0.9%
Direct Institutional Support Contribution to Total Athletics Expenses	13.2%	16.1%	20.5%	16.3%
Student Incidental Fee (SIF) Allocation to Total Athletics Expenses	45.1%	43.4%	39.6%	47.9%
Direct Institutional Support and SIF to Total Athletics Expenses	58.4%	59.5%	60.1%	64.2%

(1) Source: Total Revenue from Fund Type 11 - Budgeted Operations



### SUMMARY

SOU Athletics working capital as of June 30, 2011, was \$40,000, an increase of \$42,000 from prior year. SOU Athletics ended FY2011 with a positive working capital and is in compliance with the Board's directive relating to deficits.

SOU Athletics received \$402,000 in FY2011 of direct institutional support compared to \$549,000 in prior year; a 27 percent decrease.

## UNIVERSITY OF OREGON

University of Oregon Intercollegiate Athletics  
Fiscal Year-to-Date June 30, 2008 - 2011

## SUMMARY STATEMENT OF NET ASSETS

As of:	6/30/2008	6/30/2009	6/30/2010	6/30/2011
<b>Assets</b>				
<b>Current Assets</b>				
Cash and Investments	\$ 12,825,493	\$ 11,738,485	\$ 9,907,066	\$ 19,160,413
Cash - Restricted	463,265	275,634	265,780	267,462
Receivables (net), Inventories, and Prepaid Expense	1,982,851	4,458,805	7,008,753	8,090,913
Due From Other Funds and OUS Institutions	-	-	-	-
Total Current Assets	15,271,609	16,472,924	17,181,599	27,518,788
<b>Noncurrent Assets</b>				
Noncurrent Employment Related Receivables			5,470,217	6,805,190
Fixed Assets, Net	104,471,448	145,141,349	281,311,279	350,759,741
Total Assets	\$ 119,743,057	\$ 161,614,273	\$ 303,963,095	\$ 385,083,719
<b>Liabilities</b>				
<b>Current Liabilities</b>				
Current Payables	\$ 2,034,148	\$ 2,049,273	\$ 4,892,004	\$ 5,829,003
Deferred Revenue	12,464,790	15,065,834	13,748,186	24,243,502
Due to Other Funds	-	-	-	-
Total Current Liabilities	14,498,938	17,115,107	18,640,190	30,072,505
<b>Noncurrent Liabilities</b>				
Noncurrent Employment Related Liabilities			11,885,833	12,107,764
Other Noncurrent Liabilities			2,448,033	2,299,605
XI-F Long-Term Bonds Payable	234,888,902	233,916,859	200,000,000	196,920,000
Long-Term Payable to OUS Internal Bank			29,509,152	31,079,395
Total Liabilities	\$ 249,387,840	\$ 251,031,966	\$ 262,483,208	\$ 272,479,269
<b>Net Assets</b>	\$ (129,644,783)	\$ (89,417,693)	\$ 41,479,887	\$ 112,604,450

As of:	6/30/2008	6/30/2009	6/30/2010	6/30/2011
<b>WORKING CAPITAL</b>				
Current Assets	\$ 15,271,609	\$ 16,472,924	\$ 17,181,599	\$ 27,518,788
Less: Current Liabilities	14,498,938	17,115,107	18,640,190	30,072,505
<b>Working Capital at End of Period</b>	\$ 772,671	\$ (642,183)	\$ (1,458,591)	\$ (2,553,717)
<b>BUDGETARY CASH FLOW &amp; Direct Institutional Support</b>				
Net Income(Loss) from Operations before Direct Institutional Support and Depreciation	\$ 723,886	\$ (60,166)	\$ 46,024,738	\$ 11,094,790
Less: Debt Principal Payments	(1,196,805)	(1,138,784)	(1,486,489)	(1,549,235)
Budgetary Cash Flow	(472,919)	(1,198,950)	44,538,249	9,545,555
Direct Institutional Support	-	-	-	-
Net	\$ (472,919)	\$ (1,198,950)	\$ 44,538,249	\$ 9,545,555
<b>DEPARTMENTAL DEBT BURDEN RATIO</b>	5.6%	5.0%	14.4%	20.2%
Debt Service	\$ 3,173,754	\$ 3,027,745	\$ 11,225,295	\$ 15,343,823
Adjusted Expenses: Total Expenses excluding Depreciation Expense plus Debt Principal Payments	\$ 56,965,596	\$ 60,128,445	\$ 77,856,233	\$ 76,147,637

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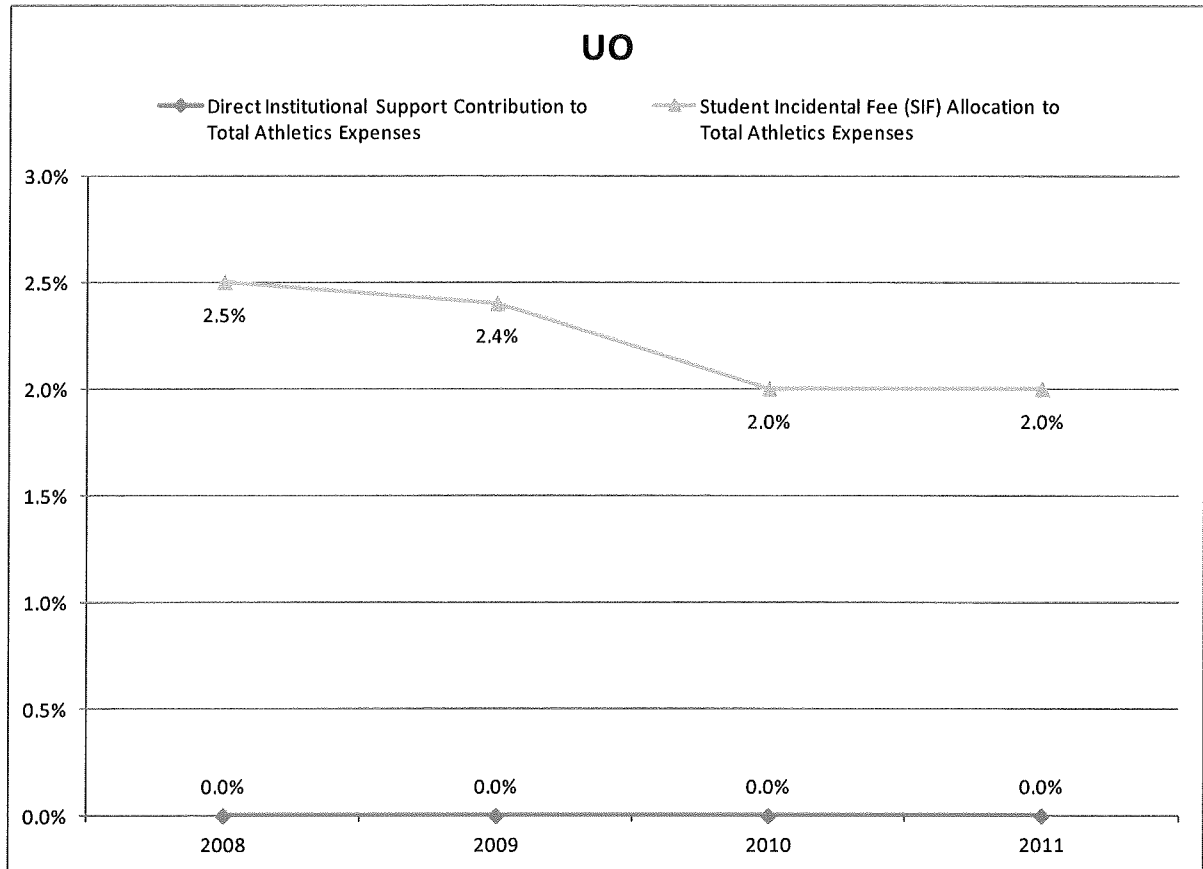
**University of Oregon Intercollegiate Athletics**  
**Fiscal Year-to-Date June 30, 2008 - 2011**

**SUMMARY OF REVENUES, EXPENSES, AND OTHER CHANGES**

For the Year Ended:	6/30/2008	6/30/2009	6/30/2010	6/30/2011
<b>Revenues</b>				
Operating Revenues	\$ 36,095,987	\$ 39,605,318	\$ 45,491,817	\$ 49,451,721
Student Fees	1,414,643	1,399,352	1,544,343	1,460,076
Lottery Proceeds	1,168,411	1,398,093	1,140,798	959,779
Gifts, Grants, and Booster Receipts (2)	17,350,007	16,224,649	73,809,775	32,742,251
Other Revenue	463,629	302,083	407,749	1,079,365
Total Revenue	<u>56,492,677</u>	<u>58,929,495</u>	<u>122,394,482</u>	<u>85,693,192</u>
<b>Expenses</b>				
Operating Expenses	46,072,486	48,304,215	57,735,059	60,101,513
Scholarships	6,929,652	7,753,855	8,709,530	9,163,627
Bond Interest Expense	1,976,949	1,888,961	9,738,806	4,620,922
Net Transfers (In)/Out	789,704	1,042,630	186,349	712,340
Total Expenses	<u>55,768,791</u>	<u>58,989,661</u>	<u>76,369,744</u>	<u>74,598,402</u>
<b>Net Income(Loss) from Operations before Direct Institutional Support and Depreciation</b>	<b>723,886</b>	<b>(60,166)</b>	<b>46,024,738</b>	<b>11,094,790</b>
Direct Institutional Support				
Fee Remissions	-	-	-	-
Other Direct Institutional Support	-	-	-	-
Total Direct Institutional Support	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Net Income(Loss) from Operations before Depreciation</b>	<b>723,886</b>	<b>(60,166)</b>	<b>46,024,738</b>	<b>11,094,790</b>
Depreciation Expense	(4,266,287)	(4,927,759)	(5,259,021)	(8,514,318)
<b>Net Income(Loss)</b>	<b>(3,542,401)</b>	<b>(4,987,925)</b>	<b>40,765,717</b>	<b>2,580,472</b>
<b>Beginning Net Assets</b>	<b>68,328,881</b>	<b>(129,644,783)</b>	<b>(89,417,693)</b>	<b>41,479,887</b>
Beginning Balance Adjustments	-	-	-	(6,442)
Fund Additions	5,885,762	46,502,769	332,706,689	273,150,408
Fund Deductions	(199,120,220)	(148,970)	(241,088,337)	(203,050,640)
Bond Debt Principal/Sinking Fund	(1,196,805)	(1,138,784)	(1,486,489)	(1,549,235)
<b>Ending Net Assets</b>	<b>\$ (129,644,783)</b>	<b>\$ (89,417,693)</b>	<b>\$ 41,479,887</b>	<b>\$ 112,604,450</b>
<b>UNAUDITED - For management purposes only</b>				
<b>Education and General Revenues(1)</b>	<b>\$ 275,213,866</b>	<b>\$ 302,201,907</b>	<b>\$ 338,067,562</b>	<b>\$ 381,837,000</b>
Direct Institutional Support as a Percent of E&G Revenue	0.0%	0.0%	0.0%	0.0%
Direct Institutional Support Contribution to Total Athletics Expenses	0.0%	0.0%	0.0%	0.0%
Student Incidental Fee (SIF) Allocation to Total Athletics Expenses	2.5%	2.4%	2.0%	2.0%
Direct Institutional Support and SIF to Total Athletics Expenses	2.5%	2.4%	2.0%	2.0%

(1) Source: Total Revenue from Fund Type 11 - Budgeted Operations

(2) FY2010 includes non-cash capital gift of \$38,212,395



### SUMMARY

The UO Athletics working capital as of June 30, 2011 was a negative \$2.6 million, a decrease of \$1.1 million from the prior year. The UO Athletics ended FY2011 with negative working capital and is not in compliance with the Board's directives relating to deficits. The UO Athletics continues to operate without any direct institutional support.

UO Athletics' departmental debt burden ratio for FY2011 is 20.2 percent. The increased debt burden ratio over prior years is a reflection of the Matthew Knight Arena debt, which becomes fully realized in FY2012. Since the Arena was operating for only part of FY2011, the departmental financial report does not include a full year of incremental revenues associated with Arena activities; nor does it include funds to support the Arena that are held at the Foundation. The debt burden ratio measures Athletics' dependence on borrowed funds in financing its mission and its relative cost of borrowing to overall expenses. Because debt service represents required payments from the operating budget, a higher ratio indicates that Athletics has less flexibility to manage the remaining portion of its budget, to fund other capital projects and strategic initiatives, and to adjust to a declining revenue base, should that condition occur. Since there are no known benchmarks for this measure that are specific to a NCAA Division I Athletic department, it is provided as supplementary information to consider in relation to Athletics' overall financial health.

**UO ATHLETICS RESPONSE TO FY2011 WORKING CAPITAL DEFICIT**

During FY2011, the Athletic Department ended the year with cash balances of \$19.2 million. The department received no institutional support. The working capital metric considers all short-term liabilities of the department compared to current assets of the department. Given current revenue projections, foundation assets, and the expected recognition of deferred football ticket revenue in the fall, there was no business need to transfer additional cash over from the foundation prior to FY2012. While this decision results in a negative working capital ratio for June 30th, 2011, it enables the department to most prudently manage its fiscal assets.

**WESTERN OREGON UNIVERSITY**

Western Oregon University Intercollegiate Athletics  
Fiscal Year-to-Date June 30, 2008 - 2011

**SUMMARY STATEMENT OF NET ASSETS**

As of:	6/30/2008	6/30/2009	6/30/2010	6/30/2011
<b>Assets</b>				
<b>Current Assets</b>				
Cash and Investments	\$ 19,047	\$ 33,181	\$ 291,270	\$ 94,372
Cash - Restricted	77,088	81,686	84,507	87,275
Receivables (net), Inventories, and Prepaid Expense	341,107	307,424	325,500	354,218
Due From Other Funds and OUS Institutions	-	-	-	-
Total Current Assets	437,242	422,291	701,277	535,865
<b>Noncurrent Assets</b>				
Noncurrent Employment Related Receivables				
Fixed Assets, Net	15,295	59,731	51,917	69,524
Total Assets	\$ 452,537	\$ 482,022	\$ 753,194	\$ 605,389
<b>Liabilities</b>				
<b>Current Liabilities</b>				
Current Payables	\$ 28,939	\$ 13,904	\$ 45,083	\$ 68,985
Deferred Revenue	-	-	-	-
Due to Other Funds	48,968	39,903	31,979	21,502
Total Current Liabilities	77,907	53,807	77,062	90,487
<b>Noncurrent Liabilities</b>				
Noncurrent Employment Related Liabilities				
Other Noncurrent Liabilities				
XI-F Long-Term Bonds Payable	-	-	-	-
Long-Term Payable to OUS Internal Bank				
Total Liabilities	\$ 77,907	\$ 53,807	\$ 77,062	\$ 90,487
<b>Net Assets</b>	\$ 374,630	\$ 428,215	\$ 676,132	\$ 514,902

As of:	6/30/2008	6/30/2009	6/30/2010	6/30/2011
<b>WORKING CAPITAL</b>				
Current Assets	\$ 437,242	\$ 422,291	\$ 701,277	\$ 535,865
Less: Current Liabilities	77,907	53,807	77,062	90,487
<b>Working Capital at End of Period</b>	\$ 359,335	\$ 368,484	\$ 624,215	\$ 445,378
<b>BUDGETARY CASH FLOW &amp; Direct Institutional Support</b>				
Net Income(Loss) from Operations before Direct Institutional Support and Depreciation	\$ (1,560,111)	\$ (2,148,367)	\$ (2,249,538)	\$ (2,624,886)
Less: Debt Principal Payments	-	-	-	-
Budgetary Cash Flow	(1,560,111)	(2,148,367)	(2,249,538)	(2,624,886)
Direct Institutional Support	1,604,220	2,157,516	2,505,270	2,466,786
Net	\$ 44,109	\$ 9,149	\$ 255,732	\$ (158,100)
<b>DEPARTMENTAL DEBT BURDEN RATIO</b>	0.0%	0.0%	0.0%	0.0%
Debt Service	\$ -	\$ -	\$ -	\$ -
Adjusted Expenses: Total Expenses excluding Depreciation Expense plus Debt Principal Payments	\$ 3,700,430	\$ 4,060,372	\$ 4,144,268	\$ 4,590,908

UNAUDITED - For management purposes only

Western Oregon University Intercollegiate Athletics  
Fiscal Year-to-Date June 30, 2008 - 2011

SUMMARY OF REVENUES, EXPENSES, AND OTHER CHANGES

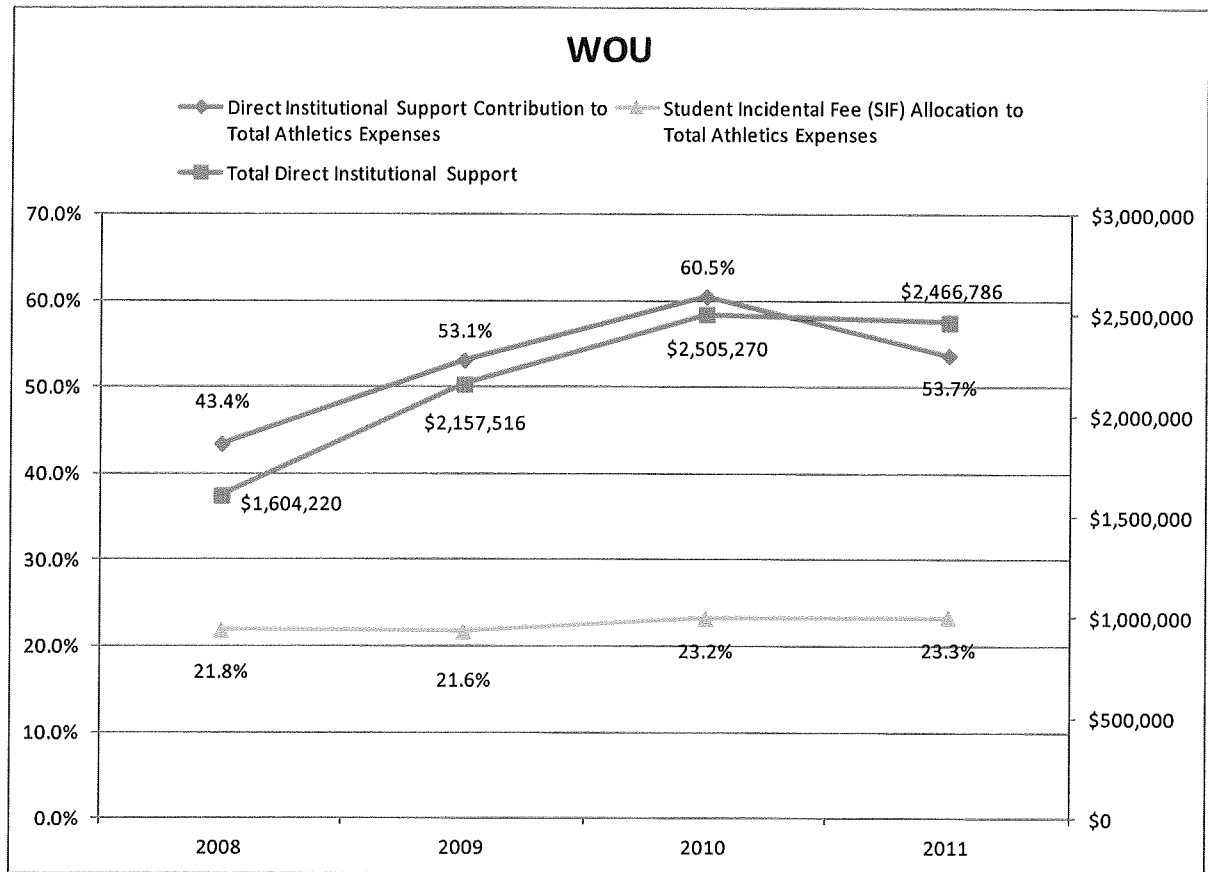
For the Year Ended:	6/30/2008	6/30/2009	6/30/2010	6/30/2011
<b>Revenues</b>				
Operating Revenues	\$ 397,046	\$ 309,106	\$ 337,298	\$ 378,729
Student Fees	806,421	875,787	961,503	1,069,922
Lottery Proceeds	461,345	556,982	449,776	374,351
Gifts, Grants, and Booster Receipts	428,006	158,409	138,815	140,661
Other Revenue	47,501	11,721	7,338	2,359
Total Revenue	<u>2,140,319</u>	<u>1,912,005</u>	<u>1,894,730</u>	<u>1,966,022</u>
<b>Expenses</b>				
Operating Expenses	3,199,595	3,382,413	3,425,911	3,846,441
Scholarships	498,135	675,859	721,940	741,967
Bond Interest Expense	-	-	-	-
Net Transfers (In)/Out	2,700	2,100	(3,583)	2,500
Total Expenses	<u>3,700,430</u>	<u>4,060,372</u>	<u>4,144,268</u>	<u>4,590,908</u>
<b>Net Income(Loss) from Operations before Direct Institutional Support and Depreciation</b>	<u>(1,560,111)</u>	<u>(2,148,367)</u>	<u>(2,249,538)</u>	<u>(2,624,886)</u>
Direct Institutional Support				
Fee Remissions	-	-	290,864	170,000
Other Direct Institutional Support	1,604,220	2,157,516	2,214,406	2,296,786
Total Direct Institutional Support	<u>1,604,220</u>	<u>2,157,516</u>	<u>2,505,270</u>	<u>2,466,786</u>
<b>Net Income(Loss) from Operations before Depreciation</b>	<u>44,109</u>	<u>9,149</u>	<u>255,732</u>	<u>(158,100)</u>
Depreciation Expense	(2,235)	(7,815)	(7,815)	(7,967)
<b>Net Income(Loss)</b>	<u>41,874</u>	<u>1,334</u>	<u>247,917</u>	<u>(166,067)</u>
<b>Beginning Net Assets</b>	334,756	374,630	428,215	676,132
Fund Additions	(1,501)	55,057	2,239	7,063
Fund Deductions	(499)	(2,806)	(2,239)	(2,226)
Bond Debt Principal/Sinking Fund	-	-	-	-
<b>Ending Net Assets</b>	<u>\$ 374,630</u>	<u>\$ 428,215</u>	<u>\$ 676,132</u>	<u>\$ 514,902</u>

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<b>Education and General Revenues(1)</b>	\$ 44,689,766	\$ 47,572,169	\$ 50,616,756	\$ 53,186,000
Direct Institutional Support as a Percent of E&G Revenue	3.6%	4.5%	4.9%	4.6%
Direct Institutional Support Contribution to Total Athletics Expenses	43.4%	53.1%	60.5%	53.7%
Student Incidental Fee (SIF) Allocation to Total Athletics Expenses	21.8%	21.6%	23.2%	23.3%
Direct Institutional Support and SIF to Total Athletics Expenses	65.1%	74.7%	83.7%	77.0%

(1) Source: Total Revenue from Fund Type 11 - Budgeted Operations





### SUMMARY

WOU Athletics working capital as of June 30, 2011, was \$445,000; a decrease of \$179,000 from prior year. WOU Athletics ended FY2011 with positive working capital and is in compliance with the Board's directives relating to deficits.

WOU Athletics received \$2.5 million in FY2011 of direct institutional support compared to \$2.5 million in prior year.

### STAFF RECOMMENDATION TO THE COMMITTEE

Staff recommends that the Finance and Administration Committee accept the report on the Fiscal Status of Intercollegiate Athletics as of June 30, 2011.

**(Committee action required.)**